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1. The Chief Directorate for Maritime Construction (GlavMorStroy), Ministry of the Merchant Fleet (MMF), controls the technical activity of the peripheral construction organizations. Management is effected in two directions, namely:
 - (a) Complete administrative and operational management of organizations directly subordinate to GlavMorStroy ie construction trusts, construction directorates, and construction sectors (uchastok).
 - (b) Operational-technical management of MMF construction organizations not subordinated administratively to GlavMorStroy, ie repair-construction sectors subordinated to steamship agencies, ports and yards. The essential difference between construction organizations not directly subordinated to GlavMorStroy and those directly underneath it is as follows:

The former organizations are part of steamship agencies, ports and yards; the former groups are financed by and carry on repair-construction operations of a current nature for steamship agencies, ports and yards. The latter groups are part of GlavMorStroy, are financed by it, carry on large-scale construction-repair operations, modernize operating installations and restore or perform capital repairs on those installations which are worn out or destroyed.

2. A list of MMF organizations which existed in 1951 and were directly subordinate to GlavMorStroy are set forth below by area of operations.
 - (a) Barents and White Seas:
 - (1) The Murmansk Construction Directorate performed modernization work on the port of Murmansk.
 - (2) The Arkhangel'sk Construction Directorate performed work on the modernization of the port.
 - (b) Baltic Sea

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- (1) The Leningrad Construction Trust performs work on the modernization^{50X1} the Leningrad commercial port and construction of dwelling houses for workers of both the port and the Baltic Steamship Agency.
- (2) The Riga Construction Trust performs work for restoration and modernization of the Riga port and the partial modernization of the Riga ship-repair and shipbuilding yard of GlavMorProm (Chief Directorate of Industrial Enterprises, MMF).
- (3) The Tallin Construction Directorate performs operations for the reconstruction and modernization of the port of Tallin and the construction of housing for workers both of the Estonian Steamship Agency and for the port of Tallin.

(c) The Black Sea Basin

- (1) The Odessa Construction trust performs reconstruction and modernization works-projects for the port of Odessa, the modernization of the ship-repair yard i/n Marty and the construction of housing and office buildings for MMF activities.
- (2) The Nikolaevsk Construction Directorate performs reconstruction and modernization works-projects for the port of Nikolaevsk.
- (3) The Feodosia Construction Directorate carries out reconstruction and modernization works-projects for the port.
- (4) The Kerch Construction Directorate is performing the construction of a ship-repair yard.
- (5) The Zhdanov Construction Directorate performs modernization works-projects for the port.
- (6) The construction sector (uchastok) in Rostov-on-Don performs the construction of housing and office buildings for the Azov Steamship Agency.
- (7) The Novorossiysk Construction Directorate performs restoration and modernization works-projects for the port of Novorossiysk, the ship repair yard, and the construction of housing and office buildings for the port and yard.
- (8) The Tuapse Construction Directorate performs the construction of housing and office buildings and the restoration and modernization of the port.
- (9) The Sochi Construction Directorate performs restoration and modernization works-projects for the port of Sochi.

(d) The Caspian Sea Basin

- (1) The Vladivostok Construction Trust performs modernization works-projects on ports of the Far East and the Far Eastern Ship Repair Yard, and construction of housing and office buildings for organizations of the Merchant Fleet.

3. There are a few subsidiary enterprises of GlavMorStroy which fill some of the supply and equipment needs of the Glavk (an operational chief directorate). These enterprises are the zavods and other activities which serve to manufacture and repair construction tools and equipment as well as produce some construction materials. Such subsidiary enterprises are divided into two types.

- (a) Those activities which are subordinated directly to GlavMorStroy and serve all construction organizations of the MMF.
- (b) Those groups which are part of some construction organization under GlavMorStroy. That is, those groups which are directly subordinated to a construction trust or directorate and which service that particular trust or directorate.

The following zavods are subsidiary enterprises of the first type, ie directly subordinate to GlavMorStroy.

- (a) Leningrad ship construction yard (sudostroitel'naya verf'), located in the region of Strel'na. This shipyard makes motor cutters, lighters, pontoons for floating pile drivers, cranes, temporary bridges, floating docks and barges.
- (b) Tuapse machinery plant. This zavod makes construction equipment and machinery, pile drivers of all types, including the universal pendulum type of pile driver, concrete mixers, winches, pneumatic hammers, eye-rings, clamps and turn-buckles (farkopfa).

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Subsidiary enterprises of the second type include, for the most part, establishments manufacturing slag stone and cinder blocks. In 1950 these activities produced about 1^{50x1} billion cinderblocks to fill a deficit of sixteen million bricks. In 1951 it was planned to have these plants produce about 2,500,000 cinder blocks. My personal observations and conversations with officials of GlavMorStroy led me to conclude that the cinderblock manufactured in the USSR is of very low quality. Most organizations are obliged to use this construction material since red bricks fall in the category of deficit materials. Subsidiary enterprises of GlavMorStroy engaged in the manufacture of slag stone and cinderblocks include:

- (a) Leningrad cinderblock factory, attached to the Leningrad Construction Trust. About 500,000 blocks were set for this zavod in 1951 in the annual plans.
- (b) Odessa cinderblock factory, attached to the Odessa Construction Trust. This factory scheduled about 800,000 units in 1951 for its production goal.
- (c) Zhdanov cinderblock factory, attached to the Zhdanov Construction Directorate. This is the largest zavod in GlavMorStroy and was scheduled to produce about 800,000 blocks in 1951.
- (d) Novorossisk cinderblock factory, attached to the Novorossisk Construction Directorate. This factory and all others in GlavMorStroy were to manufacture about 400,000 blocks in 1951 by the annual plan.

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